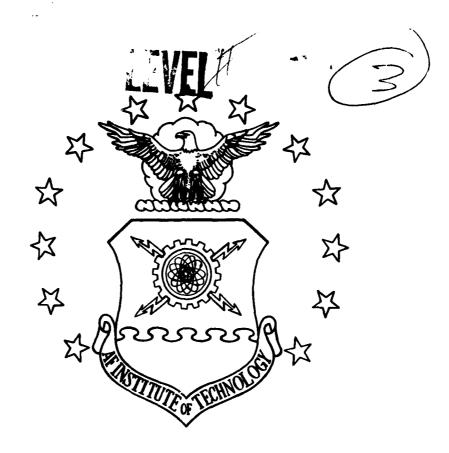
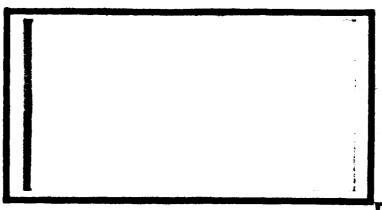
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MULTIPLE MODEL FORECASTING AS AN ALTERNATIVE TO THE STANDARD BASE SUPPLY SYSTEM (D002A) FORECASTING TECHNIQUE.

Vincent A. Abruzzese, Captain, USAF George J. Borowsky, Captain, USAF

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The purpose of this thesis was to test multiple model forecasting as an alternative to the Standard Base Supply System (D002A) forecasting technique. Actual data were used from Dover AFB, Delaware. The methods used in the multiple model technique were single exponential smoothing, double exponential smoothing, adaptive exponential smoothing, four-term moving average and eighterm moving average. Results of each technique were compared in terms of mean absolute deviation, bias, and mean absolute percentage error. The results indicated that the multiple model forecasting technique was not optimal when used with the Standard Base Supply System. Recommendations were made based on the analysis.

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MULTIPLE MODEL FORECASTING AS AN ALTERNATIVE TO THE STANDARD BASE SUPPLY SYSTEM (D002A) FORECASTING TECHNIQUE

A Thesis

Presented to the Faculty of the School of Systems and Logistics of the Air Force Institute of Technology

Air University

In Partial Fulfillment of the Requirements for the Degree of Master of Science in Logistics Management

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Vincent A. Abruzzese, BS Captain, USAF

George J. Borowsky, BS Captain, USAF

June 1981

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This thesis, written by

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and

Captain George J. Borowsky

has been accepted by the undersigned on behalf of the faculty of the School of Systems and Logistics in partial fulfillment of the requirements for the degree of

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TABLE OF CONTENTS

		Page
ACKNOWL	EDGMENTS	iii
LIST OF	TABLES	vii
Chapter		
1.	INTRODUCTION	1
	Standard Base Supply System	1
	Inventory	2
	Inventory Control	3
	Forecasting	4
	Standard Base Supply Forecasting System.	5
	Problem Statement	10
	Research Objectives	10
	Research Justification	11
	Scope	11
2.	LITERATURE REVIEW	12
	Background	12
	Multiple Model Forecasting Method	12
	Focus Forecasting	13
	Garland and Mitchell	14
	Christensen and Schroeder	15
	Brantley and Loreman	16
	Fischer and Gibson	16
	Pattarean	17

Chapter		Page
	Conclusion	18
	Research Questions	18
	Hypothesis	18
3.	METHODOLOGY	19
	Introduction	19
	Model Selection	19
	Moving Average	20
	Single Exponential Smoothing	21
	Double Exponential Smoothing	22
	Adaptive Exponential Smoothing	23
	Multiple Model Forecasting	24
	Accuracy of Forecasting Models	25
	Mean Absolute Percentage Error	26
	Mean Absolute Deviation	27
	Conclusion	28
4.	DATA COLLECTION AND ANALYSIS	29
	Introduction	29
	Data Collection	29
	Summary	32
	Computer Output	32
	Data Base Comparison	33
	Data Analysis	35
	Conclusion	37
5.	CONCLUSIONS AND RECOMMENDATIONS	38
	Immunduantan	20

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Chapter																				Page
	Co	ncl	usi	ons	·	•		•	•	•		•	•	•	•	•	•	•	•	38
	Re	COM	nen	dat	io	ns.		•	•	•	•	•	•	•	•	•	•	•	•	41
APPENDIC	ES .	•		•	•			•	•	•	•	•	•	•	•	•	•	•	•	43
Α.	DATA	RE:	TRI	EVA	L.	PRO	ŒR	AM	•	•	•		•	•	•	•	•	•	•	44
В.	SELE AN	CTIO D F							RAI				_					•	•	46
c.	PROG	RAM	FO	R D	AT	A A	NA	LY	SIS	.	•	•	•	•	•	•	•	•	•	49
D.	PROG	RAM MPA										Al •						•	•	52
E.	COMP	UTE	D F	ORE	CA	STS	A	ND	Al	IA	.YS	SIS		•	•	•	•	•	•	61
SELECTED	BIB	LIO	GRA:	PHY	7.		•	•	•	•	•	•	•	•	•	•		•	•	86
A.	REFE	REN	CES	CI	TE	D.	•	•	•	•	•	•	•	•	•	•	•	•	•	87
В.	RELA	TED	SO	URC	ES															89

LIST OF TABLES

Table		Page
1.	Profile of Preliminary Data	30
2.	Profile of Stock Classes Selected for Analysis	31
3.	95% Confidence Interval for Data Base Comparison	35
4.	Results of Computer Analysis	36
5.	Inventory Characteristics	41

Chapter 1

INTRODUCTION

Standard Base Supply System

The Standard Base Supply System (SBSS) is an automated inventory accounting and control system designed to provide timely support to base level activities. The system uses the UNIVAC 1050-II computer for storage and maintenance of records and for the generation of management reports.

The system as a whole consists of both manual components and interfacing computer programs. The system consists of four major functional processes—item accounting, accounting and finance, file maintenance, and management reporting (24:1-2). When using the UNIVAC 1050-II on-line computer system, all records affected by a given transaction are updated at the time of transaction input. The system provides remote devices in work centers on base to insure timely communications between man and machine (24:1-5).

The SBSS was designed to help speed the flow of materials from many sources to the base user organizations. The SBSS inventory is stocked by material from Air Force depots, the General Services Administration (GSA), Defense Supply Agency (DSA) and through local procurement (19:1). The SBSS is driven by user demand actions.

The SBSS automatically provides outputs to other management systems. Those outputs, such as requisitions, go to wholesale suppliers such as Air Force Logistics Command (AFLC) and the Defense Logistics Agency (DLA). The SBSS imposes, Air Force wide, standard organization, programs and procedures. The organization is designed for ease of customer support and efficiency of internal operation (23:1-6). The entire SBSS is an extension of the basic supply requirements to order, receive, store, and issue property.

Inventory

Inventories are used throughout the world in many organizations, both civilian and military. Inventories can be classified in many ways. The following classification is one convenient way:

- 1. Production inventories: raw materials, parts and components which enter the organization's product or service in the production/transformation processes. These may be either special items manufactured to user specifications or standard items purchased "off the shelf."
- 2. MRO inventories: maintenance, repair and operating supplies consumed in the production/transformation processes but which do not become part of the product or service.
- 3. In-process inventories: semifinished products found at various stages in the production operation.
- 4. Finished-goods inventories: completed products ready for shipment and/or use [14:189].

Regardless of their classification, inventories serve the primary purpose of decoupling successive stages in the production-distribution-consumption chain (13:1).

Inventories allow production decisions and/or supplier demand decisions to be made independent of supplier procurement decisions where demand is independent or near independent.

Inventory Control

Inventory control is a vital element in the management of system resources. Development of analytical techniques and computer capability have combined to transform inventory control into a critical function requiring professional managerial skills (14:187).

The significance of the inventory control function is clearly demonstrated by the level of resources involved. Studies have shown that a commercial firm's inventory commonly constitutes anywhere from 15 to 25 percent of its total invested capital (14:187). In its everyday operations, inventory control is often a computerized operation within a carefully defined and controlled structural framework (14:225). Sound management in the area of inventory control is vital. Management must try to balance the various risks of low inventory with its associated risk of stock out, production halts, back orders; and high inventory with its risk of high carrying cost and increased risk of obsolescence (23:142). To achieve this management objective a forecast of future demand must be made. This forecast is based on uncertain economic cycles, customer demands, and

advances in technology. In light of this uncertain environment, inventory control must answer how much to order and when to order it (13:2).

employed in controlling inventories: (1) the cyclical ordering system, (2) fixed order quantity system, and (3) material requirements planning system (14:194). The first system is a time-based system involving scheduled periodic reviews of the stock level of all inventory items. The second type--the fixed order quantity system--is based on the order quantity factor rather than on a time factor. The material requirements planning system concept provides a way of looking at the management of production inventories in a dependent demand environment (14:194). Regardless of the system used, management must have an accurate assessment of what will happen in the future in order to make its decisions (13:2).

Forecasting

In almost any activity, having perfect knowledge of the future would be an immense help. Rather than the certainty of perfect knowledge, the inventory manager finds himself in an uncertain environment. He can do little to change that environment so he seeks management techniques which will aid in reducing the levels of uncertainty. All forecasting techniques have in common the basic goal of reducing the uncertainty in one's expectation of the future (4:1). As Robert L. Sims says, "It should be obvious that to forecast is to be wrong. Only in the most fortuitous cases, and these seldom occur, can a forecaster guess the future exactly [21:1]." Today, the economics of spiraling prices and austere budgets make reliable estimates, or forecasts, especially critical (3:22). Forecasting for and acquiring spare parts is an important facet of the material support system. Forecasts are used to develop dependable systems and to formulate decisions concerning the technological and economic feasibility of retaining a system in use (11:15). The exponential acceleration of spares cost provides a compelling reason for basing requirements computation upon the best available forecasting methodology (3:22).

Standard Base Supply Forecasting System

The Air Force Logistics Command (AFLC), throughout its Air Logistics Centers (ALCs) or depots, buys and distributes centrally procured items of supply used on missiles, aircraft, and other equipment. Each depot buys and stocks items in specific federal supply classes (FSCs) and serves as the primary source of supply for Air Force bases and other activities (24:11-1).

The SBSS is driven by user demand actions. When a base needs an item a requisition is submitted to SBSS. If the item needed is not currently in stock, a request for

that item is placed on order. The request may be filled through the normal operating cycle. In some instances, special orders may be needed. Orders for resupply of the SBSS are logged as due-ins and are maintained until the material is received (19:1).

Repair parts and supplies with expendability, repairability, recoverability category (ERRC) designator XB3 will be stocked, using a variable economic order quantity (EOQ) stockage concept. An XB3 item is an expendable item, i.e. an item consumed in use or incorporated into another assembly. The EOQ model is applicable when the quantity of items ordered arrives in the inventory at one point in time and when the demand for the item has a constant, or nearly constant, rate; and the cost of the item is relatively low (2:497). The SBSS requirements determination may be divided into the range model and a depth model. The range model refers to the procedure used to determine if an item is to be stocked at the base level. The depth model is used if the item is to be stocked to determine how much to order and when to order it. The depth model is based on the classic EOO formula:

$$EOQ = \sqrt{2DA/IP}$$
 (1.1)

where, D = annual demand rate

A = cost per order (currently used figure, \$4.54)

I = annual inventory carrying rate (currently used figure, 26 percent)

P = item unit price (19:2)

This formula balances the cost of ordering with the cost of holding inventory. The derived order quantity will minimize these total variable costs (19:2).

The Air Force application of the EOQ concept produces a variable requisition objective by determining the EOQ in consideration of the number of demands, daily demand rates, and a stockage priority code. The purpose of the variable EOQ stockage concept is to prevent the premature stockage of items based on erratic or indefinite demand patterns (24:11-2). The basic EOQ model has been enhanced to better meet the variable stockage objectives (VSO) of the SBSS:

$$EOQ_{VSO} = \sqrt{2 \cdot DDR \cdot VSO \cdot A/(I \cdot P)}$$
 (1.2)

where, A = cost per order (\$4.54)

I = annual inventory carrying rate (26 percent)

P = item unit price

DDR = daily demand rate

VSO = number of days in the EOQ computation (19:3)

Another important concept incorporated into the SBSS is that base supply levels are managed on a reorder point basis. That is, each time the stock position of an item reaches or falls below the established reorder level, some type of supply action must be taken to bring stocks up to quantities authorized (24:11-2). The reorder point is a combination of the order and shipping time quantity (OSTQ) and the safety level quantity (SLQ). The OSTQ is

that quantity required by a base to permit uninterrupted replacement from the external supply source. The OSTQ is given by:

$$OSTQ = DDR \cdot OST \tag{1.3}$$

where, DDR = daily demand rate OST = average order and shiptime in days, based on the item source and priority (19:3)

The safety level quantity is a variable quantity, in units, computed to provide protection from stockouts during the reordering process. The SLQ is given by:

$$SLQ = C \sqrt{3.0STQ}$$
 (1.4)

C = the safety factor (typically set to 1, which implies an 84 percent service effectiveness, where. given the assumption of normally distributed demands)

3 = lead time demand variance/mean ratio OSTQ = order and shiptime quantity (19:3)

The reorder point (RP) is given by:

$$RP = OSTQ + SLQ (19:3)$$
 (1.5)

The maximum desired inventory position is called the requisition objective (RO):

$$RO = INT (EOQ_{VSO} + OSTQ + SLQ + 0.999)$$
 (1.6)

where, INT = integer result of the following computation EOQ_{VSO} = enhanced EOQ model

OSTQ = order and shiptime quantity

SLQ = safety level quantity 0.999 = factor added to the EOQ level to adjust to the next highest unit (19:4)

It can be seen that each of the three variables in the requisition objective computation are a function of the daily demand rate. The daily demand rate is the forecast measurement for the SBSS. If inaccurate estimates for DDR are made, errors may result (19:3).

When an item is ordered the daily demand rate is revised. The SBSS maintains status on the cumulative recurring demand (CRD) and the date of first demand (DOFD). Each time an item is ordered, the number of units ordered is added to the CRD. The revised DDR is then:

DDR = CRD/max (180, Current Date - DOFD) (1.7)

The minimum of 180 days usage is assumed so as not to overstock items that have been recently added to the stockage list (19:3). The number of demands for each ERRC code XB3 item will be recorded in six-month increments up to a total of three increments or 18 months; i.e., the current and two past six-month increments. When 18 months' demands have been accumulated, the oldest six-month increment will be dropped and a new six months' accumulation will begin. The criteria for establishing demand levels for EOQ items (ERRC code XB3) will vary dependent upon the stockage priority code, but will not be less than three demands per year (24:11-3).

Problem Statement

The literature search has shown that a significant error variance exists in the forecasting method employed in the Standard Base Supply System when compared to the actual demand experienced. The current forecasting system used by the SBSS is a combination of exponential smoothing and moving averages. The literature suggests that this technique may not provide the best estimate of future demand.

A critical measurement used in SBSS is forecasted demand. A forecasting approach which reduces forecast error has potential impact beyond its effect upon economic order quantity (EOQ) determination. Accurate demand data in the context of the SBSS affect average inventory levels and holding costs, and improve order and shipping time (lead-time), thereby impacting safety stock levels and premium transportation requirements for priority back orders.

This thesis explores whether a multiple model forecasting technique can improve demand forecasts.

Research Objectives

The objectives of this thesis are:

- 1. Evaluate the multiple model forecasting technique as an alternative to the Standard Base Supply System forecasting technique.
- 2. Determine which forecasting approach will provide the most accurate estimate of future usage.

- 3. Determine the effectiveness of implementing the proposed system.
- 4. Recommend actions based upon the results obtained.

Research Justification

This thesis applies the research of Mitchell and Garland at the wholesale level of demand to retail level forecasting. Those authors used simulated and limited actual data to conclude that the multiple model forecasting techniques actually forecasted more accurately than the single method currently used in the Air Force's wholesale level D062 system (13:42). This thesis had the sponsorship of the Air Force Logistics Management Center (AFLMC), Gunter Air Force Station, in a continued effort to improve present inventory control methods.

Scope

This thesis will utilize a research data base maintained by AFLMC and containing two and a half years of data from Dover Air Force Base, Delaware. The data base contains approximately 15,000 line items (National Stock Numbers). The data were tested using several different forecasting techniques. The results were compared to results obtained by previous research on the SBSS.

Chapter 2

LITERATURE REVIEW

Background

Major Richard Lombardi of the Stocking Policies
Division, Air Force Logistics Management Center, summarized
the current dilemma of logisticians faced with forecasting
requirements to meet mission demands:

The Standard Base Supply System (SBSS) demand fore-casting is an unorthodox prediction scheme which may lead to suboptimal forecasting. This is attributed to the manner in which the daily demand rate (DDR) is updated by six month adjustments in the SBSS cumulated recurring demand (CRD) and the date of first demand (DOFD) fields. The net effect of those adjustments is to convert the forecasting to a form of exponential smoothing in which the value of the smoothing constant will vary depending upon date of demands. This variation may, depending upon when demands are experienced, provide more weight to past demands at the expense of current demands, thus dampening the influence of current requirements [15].

Multiple Model Forecasting Method

In order to choose an effective forecasting system, the forecaster must decide upon a model which is most appropriate given the conditions that exist at the time of the forecast. A variety of forecasting models are available from which the forecaster can choose. The selection of a forecasting method depends on many factors: the context of the forecast, i.e., the nature of the decision environment

at the time of the forecast, the relevance and availability of historical data, the desired accuracy of the forecast, and the time period to be covered (13:11). Due to these factors, certain types of forecasting techniques are better suited to a particular demand pattern than others. Since in practice we are seldom faced with a pure "classical" demand pattern, the forecaster should consider several methods for forecasting a single demand pattern before selecting the model best suited to the actual demand pattern.

The multiple model forecasting method used in this thesis research incorporates forecasting techniques recommended by a variety of experts. These techniques are moving average, single exponential smoothing, double exponential smoothing, and adaptive exponential smoothing. The computer was programmed with these simple forecasting strategies. Through the process of simulation, the computer will select the one best strategy to forecast an item at a given moment in time. Whichever strategy best projected the most recent completed period is the one the computer uses to project the future (22:3).

Focus Forecasting

A new approach to inventory control using the concept of declining computer costs per computation is advocated by Bernard T. Smith in his book, <u>Focus Forecasting</u>:

Computer Techniques for Inventory Control (22). Focus fore-casting as implemented by Smith used a series of simple forecasting approaches. It uses the powerful computation simulation ability of the computer to pick the one forecasting strategy that will work best for the one item for the next period (22:xii). Focus forecasting goes through all the computations every time it forecasts a demand.

Several parallel research efforts have been accomplished using various forecasting techniques at the wholesale level on the AFLC D062 inventory control system for expendable items and the AFLC D041 reparable asset management system. A summary of these theses follows.

Garland and Mitchell

The purpose of their study was to determine if a multiple model forecasting technique could forecast demand more accurately than the model currently used in the Air Force Logistics Command D062 system for expendable items. Simulated and actual data were used to check the results. The methods utilized in the multiple model technique were an eight-quarter moving average, a four-quarter moving average, exponential smoothing, adaptive smoothing, a least squares fit and a ratio of change between years method. Results were compared in terms of mean absolute deviation adjusted to show percentage change in accuracy compared to the D062. The statistical test used for comparison was the

t-test for matched pairs. This test indicated approximately a 17 percent improvement in accuracy using either simulated or real historical data.

Christensen and Schroeder

This research effort compared the DO41 Single Moving Average forecasting method used to forecast reparable generations of recoverable items with the Box and Jenkins' time series analysis forecasting methods. Five artificially generated stochastic processes were used to model the possible reparable generations observed in practice: (1) a Poisson process with a constant mean, (2) a Poisson process with a decreasing mean, (3) a Poisson process with an alternating linear mean, and (4) a process whose values are the sine function of the output of a Poisson process. The research concluded that the D041 forecasting method made unbiased forecasts for the Poisson process with a constant mean and the sine function, but made biased forecasts for the other three processes. Time series analysis forecasting methods were only used to make forecasts for the processes that were found to be biased using the DO41 forecasting method. Time series analysis forecasting methods made unbiased forecasts for the processes whose means were linearly increasing, linearly decreasing, and alternating linearly.

Brantley and Loreman

This research effort examined the forecasting technique used in the Air Force Logistics Command D041 reparable asset management system. It was hypothesized that the mean of the absolute values of the D041 forecast error in practice was equal to zero. This hypothesis could not be rejected. It was further hypothesized that another time series forecasting technique (exponential smoothing) would also yield an error distribution with a mean of zero. This hypothesis could not be rejected either; moreover, the variances for the exponential smoothing forecast error distributions were less than the D041 forecast error distributions for all four lead times examined (one, two, three and four quarters).

Fischer and Gibson

This thesis effort examined the application of exponential smoothing to forecast demand for economic order quantity items. The research team stated that management of EOQ items required the use of a demand forecasting technique to estimate future demand for the purpose of establishing stock levels. The study compared the effectiveness of four forecasting models that could be used at base level. The moving averages method and single, double and triple exponential smoothing were evaluated using 22 months of demand history for a random sample of 34 EOQ items stocked at a

base consolidated supply activity. Four statistical error measures were used to compare the accuracy of the forecasts generated by the models for the items. The study concludes that the methods were not significantly different in forecasting EOQ items in terms of accuracy, stability and bias. The study team recommended a reporting system be considered that would permit the study of the application simultaneously of various forecasting techniques to the management of an item and the factors affecting item demand patterns.

Patterson

The purpose of this research was to look into alternate approaches to forecasting demand for expendable items in the SBSS. The forecasting models studied were single, double and adaptive exponential smoothing. Sample items were selected from the actual demand records from Dover AFB. An analysis of the various models was performed by means of a computer program written for each model. The forecasting models were compared on the basis of forecast error as measured by the mean absolute deviation (MAD). The forecast error for the model currently used by the SBSS was also measured. The research study concluded that the single exponential smoothing method, using small smoothing constants, produced the lowest error rate.

Conclusion

The literature search has revealed that the current forecasting system used by the SBSS may not provide the best estimate of future demand. Additionally, the literature search has shown the SBSS forecasting method exhibits a significant error variance when compared to actual demand. These facts lead to several research questions which this research effort will explore.

Research Questions

- 1. Is there a significant error variance in the multiple model forecasting technique when compared to previous research?
- 2. Which of the forecasting techniques selected for this study exhibits the smallest error variance, i.e., which technique most accurately forecasts demand?

Hypothesis

The multiple model forecasting technique performs as well as, or better than, single model techniques to which it is compared.

Chapter 3

METHODOLOGY

Introduction

The methodology used in this research effort requires data to be gathered and then analyzed using multiple model forecasting techniques. The results obtained from the multiple model forecasting technique will be compared to the results of techniques used in previous research. Using this procedure recommendations on the performance of the multiple model forecasting technique can be made.

Model Selection

The current Standard Base Supply System (SBSS) is a mixture of moving averages and exponential smoothing. It is a moving average since the Daily Demand Rate (DDR) is a quotient of cumulative demands over time divided by the length of time for which these demands are accumulated (see equation 1.7). It includes exponential smoothing by the way updates to Cumulative Recurring Demand (CRD) and Date of First Demand (DOFD) are performed (19:6). It is not apparent, however, that the current SBSS approach provides the best estimate of future demand. An approach to forecasting which reduces forecast error should provide a more accurate estimate of future demand. The techniques

considered in this thesis are moving average, single exponential smoothing, double exponential smoothing, adaptive exponential smoothing, and multiple model forecasting.

Moving Average

When demand for an item does not have a rapid growth or seasonal characteristics, a moving average can be useful for forecasting. The moving average model would be expected to perform well in normal constant demand situations. This method assumes that the data generating process constitutes a time series:

$$\mathbf{F}_{\mathbf{r}} = \overline{\mathbf{D}} + \mathbf{e} \tag{3.1}$$

where, $F_r =$ forecasted demand for period t

 \overline{D} = average demand over time

e = random error variable with a mean of zero as constant variance over time (20:108)

The moving average technique may be described as:

$$F_{t+1} = \frac{D_{t} + D_{t-1} + D_{t-2} + \dots + D_{t-n+1}}{N}$$

$$= \frac{1}{N} \sum_{i=t}^{t-n+1} D_{i}$$
(3.2)

where, F_{t+1} = forecast for the next period, t+1 $\sum_{i=t}^{t-n+1} D_i = \text{actual demand at time t, t-1, t-2 ... t-n+1}$ N = the number of observations used in the coverage

The effect of moving average forecasting depends on the number of observations used in the coverage (N). If N is large, the equal weighting given to each period is small, and random fluctuations have little effect on the forecast. If N is small, the model is more sensitive to changes in demand (12:17).

Single Exponential Smoothing

In using exponential smoothing, three pieces of data are needed: the most recent forecast, the actual demand that occurred for that forecasted period, and a smoothing constant (α) . The equation for a single exponential smoothing forecast is:

$$F_{t+1} = F_t + \alpha(D_t - F_t)$$
 (3.3)

where, F_{t+1} = the exponentially smoothed forecast for period t+1

Ft = the exponentially smoothed forecast for the prior period t

D_t = the actual demand in the prior period t

a the desired response rate, or smoothing
constant (13:58)

This equation states that the new forecast is equal to the old forecast plus an adjustment proportional to the difference between the previous forecast and the actual experience. The closer \mathcal{O} is to 1, the more the new forecast will incorporate an adjustment for the error in the upcoming forecast. The closer \mathcal{O} is to \emptyset , the less sensitive the new forecast will be to the error in the prior forecast (13:58).

Double Exponential Smoothing

Double exponential smoothing is an extension of single exponential smoothing. It is usually applied to items that exhibit a trend pattern. Both single and double smoothed values lag actual data when a trend exists, the difference between single and double smoothed values can be added to the single smoothed values and thereby adjust for trend (19:11). The single exponential model, equation (3.3), can be rewritten as:

$$S_t = S_{t-1} + \alpha (D_t - S_{t-1})$$
 (3.4)

where, S_i = exponentially smoothed demand in period i. The apparent trend component of the error factor of our forecast is:

$$T_{t}' = S_{t} - S_{t-1}$$
 (3.5)

This trend component can also be smoothed or averaged over time using:

$$T_r = T_{r-1} + \alpha (T_r - T_{r-1})$$
 (3.6)

The double exponentially smoothed forecast or the smoothed average forecast including the trend component is the simple smoothed average plus the smoothed trend component as corrected for lag in T_t by the term $(1-\alpha)/\alpha$:

$$F_{t+1} = S_t + \frac{1}{\alpha} T_t$$
 (3.7)

In order to use this approach only three data values and a smoothing constant are required. Use of this model should be based on assumptions about the demand pattern. If the time series has a trending average demand rate, the double exponential smoothing model produces an accurate estimate of demand (12:19).

Adaptive Exponential Smoothing

The adaptive smoothing techniques adjust α over time based on the size of the forecasting error. The adaptive model utilized here is the same as in single exponential smoothing with one exception. The value for α is derived from the equation:

$$\alpha_{t+1} = \frac{E_t}{M_t}$$
 (3.8)

where,
$$E_t = \beta(e_t) + (1-\beta)E_{t-1}$$

$$M_t = \beta |e_t| + (1-\beta)M_{t-1}$$

$$e_t = D_t - F_t$$

$$\beta = \text{smoothing constant}$$
and | denotes absolute values (16:54).

The characteristic of not specifying a value for α is attractive when thousands of items require forecasting. Also, this method can change the value of α when changes in the pattern of the data have made the initial α value no longer appropriate (16:53).

Multiple Model Forecasting

The model that most accurately forecasts demand will be selected from all models considered. In order to do this, each demand history will be broken into three periods: a base (or start-up) period, a test period, and a prediction period.

The base (or start-up) period is the historical data base required for each model. The length of the base period varies from model to model.

After the forecasting start point is established, each model forecasts demand for a given test period. The forecasts are compared to actual demand for the test period. The model with the smallest variation from the actual demand is selected to forecast demand for the next prediction period.

This is a recurring process in that the forecasting horizon defines a new prediction period; the past prediction period becomes the current test period; the past test period joins the base period data base; and older data are dropped from the base period (13:12).

The multiple model method employed in this research is shown in Appendix D, subroutine "Multi." The actual demand for the four previous forecasting periods is added and stored as a new variable. The values forecasted for these same four periods by each technique are added and this total is subtracted from the total for the actual demand.

This process is repeated for each forecasting technique. The technique which displays the lowest variance from the actual demand is selected by the multiple model technique as the technique it will use to forecast demand for the next period.

Accuracy of Forecasting Models

Demand for an item is generated through the interaction of a number of factors. This interaction is extremely complex. Due to this complexity, all forecasts will contain some error.

In many forecasting situations accuracy is treated as the main criterion for selecting a forecasting method. In spite of this fact, little systematic work has been done to develop a framework for measuring and evaluating accuracy-related issues. One of the difficulties in dealing with the criterion of accuracy in forecasting situations is the absence of a single universally accepted measure of accuracy (16:569). When discussing forecast errors it is appropriate to distinguish between sources of error and the measurement of error.

Sources of error can be classified as either bias or random. Bias errors occur when a consistent "mistake" is made. Random errors can be defined as those that cannot be explained by the forecast model employed.

Several of the common terms used to measure the degree of error are mean absolute percentage error and mean absolute deviation. Additionally, measures of bias may be used to indicate the amount of any positive or negative bias in the forecast (9:241).

Mean Absolute Percentage Error

One approach used to detect forecast error is to take the absolute value of each individual percentage error to obtain the mean absolute percentage error (MAPE).

Percentage error is a relative measure of accuracy and is defined as:

$$PE_{t} = \left[\frac{D_{t} - F_{t}}{D_{t}} \right] (100) \tag{3.9}$$

where, PE_t = percentage error for any time period t

 D_t = actual value for time period t

F_t = forecast value for time period t (16:570)

The equation for computing the MAPE over N time periods is given by:

$$MAPE = \frac{\sum_{i=1}^{n} |PE_{i}|}{N}$$
 (3.10)

where, MAPE = mean absolute percentage error PE; = percentage error for a time period (15:570)

However, the MAPE itself does not always give a good basis of comparison as to the gains in accuracy made by

applying a specific forecasting method. MAPE indicates how well the forecasting model fits the data. In this way, it aids in evaluating how accurate the model is (16:568).

Mean Absolute Deviation

The most straightforward measure of error is mean absolute deviation (MAD). It is computed using the differences between the actual demand and the forecasted demand without regard to sign. Since it is the mean deviation, the sum of the absolute deviations is divided by the number of data points. Stated in equation form:

$$MAD = \frac{\sum_{t=1}^{n} \left| D_t - F_t \right|}{N}$$
 (3.11)

where, D = actual demand for period t

Ft = forecasted demand for period t

N = total number of periods

and denotes the absolute value (9:242).

The mean absolute deviation ignores whether the forecast is greater or less than actual demand and simply measures the magnitude of difference.

<u>Bias</u>

Bias indicates the directional tendency of forecast errors. If the forecasting technique used consistently overestimates actual demand, bias will be positive; consistently

underestimating actual demands will cause the bias to be negative. Bias is defined as:

Bias =
$$\frac{\sum_{i=1}^{n} (F_{t} - D_{t})_{i}}{N}$$
 (3.12)

where, F_t = forecasted demand for period t

 $D_t = actual demand for period t$

N = total number of periods (1:331)

Conclusion

All three techniques described here are used to evaluate multiple model forecasting. The measures of error in the forecasting techniques are used to determine which forecasting method will provide the most accurate estimate of demand. By using the forecasting technique which is the most accurate, the error variance in the Standard Base Supply System can hopefully be reduced.

Chapter 4

DATA COLLECTION AND ANALYSIS

Introduction

The purpose of this chapter is to identify the source of data used in the analysis and describe the selection procedure used to obtain a sample of 279 National Stock Numbers (NSNs). Additionally, this chapter will present an analysis of that data.

Data Collection

As mentioned in Chapter 1, this research had the sponsorship of the Air Force Logistics Management Center (AFLMC), Gunter AFS, Alabama. Two computer tapes were provided which contained Standard Base Supply System data from Dover AFB, Delaware, for a two and one-half year period from October 1976 to March 1979. One tape contained item record data for 33 stock classes, ranging from the 1005 to the 5315 stock class. The total number of stock classes was 115 containing a total of 10,607 individual National Stock Numbers. The remaining tape contained transaction history data for these same NSNs. A Fortran program (Appendix A) was developed which aggregated these records by stock class; total items in each class; and total recurring demands.

The next step was selecting the stock classes to be used in the actual analysis. A previous study by Patterson (19) testing alternative forecasting techniques for the Standard Base Supply System (SBSS) used stock classes 28, 47, 59, and 66. It was the researchers' intention to select a sampling of these same classes in order to make a comparative analysis of results. However, since the data only included through the 53 class, two additional alternative stock classes were chosen. A Fortran program (Appendix B) was used to prioritize the data into groups of high activity (frequency of demand) and quantity demanded. With this information, the authors were able to identify the 51 and 53 stock classes as having characteristics that would lend themselves to alternative forecasting methods and, particularly, to the multiple model method. Table 1 shows a capsulized summary of the activity and demands for the four stock classes selected.

Table 1
Profile of Preliminary Data

Stock Class	Total NSN's	Total Recurring Demands
28	386	18,196
47	1313	84,939
51	2407	126,571
53	2331	842,654

Due to the large frequency and quantity of demand data and the limited computer resources, a sampling of this population was taken. Recurring demands were tabulated from the transaction history tape (see Fortran program in Appendix C) and aggregated into 130 weeks or data points for each selected item.

Prior to the selection of the final sample, the data were scanned for any obvious outliers. As in Patterson's research, one stock number (47 stock class) had 6,160 units requested in one period and zero demands for the remaining 129 periods. This item was dropped from the sample. A 28 stock class item was also discarded because data were found to be available only for the first one and one-half years of the survey period.

Table 2 is a summary of the final stock classes used in testing the alternative forecasting methods.

Table 2
Profile of Stock Classes Selected for Analysis

Stock Class	Total NSN's	Total Recurring Demands	
28	99	8,137	
47	99	14,131	
51	31	21,659	
53	50	234,689	

Summary

In summary, the data used for the actual analysis consisted of centrally procured items identified by the Expendability, Repairability, Recoverability Category (ERRC) of XB3. A total sample of 279 line items was selected based on high activity and a relatively high frequency of reorder periods. An inherent bias in the data collection was the researchers' attempt to identify those stock numbers which exhibited characteristics which would accommodate the time series forecasting techniques to be exercised.

This research addressed the applicability of multiple model forecasting as an alternative to the standard base
supply forecasting system. In order to test this hypothesis,
the data collected by the methods described were processed
by use of a Fortran IV computer program (see Appendix D).

Computer Output

For each stock number in each stock class, the actual units demanded, the units forecasted by each forecasting technique used, and the units forecasted by the multiple model forecasting technique were shown on the output (see Appendix E). The mean absolute deviation (MAD) comparing the forecasted demand and the actual demand was computed (see equation 3.11). Additionally, a bias (equation 3.12) and mean absolute percentage error (MAPE, equation 3.10) were computed. These values were necessary to complete

the statistical tests required to determine the accuracy of the various forecasting methods.

Data Base Comparison

In order to attain the objective of evaluating the multiple model forecasting method, it is necessary to show that a similar data base exists with which to compare our results. In his research, Patterson obtained a mean absolute deviation for single and double exponential smoothing, using an alpha of .2, among others (19:9). A comparison of the means for these two forecasting techniques will test the data base used to see if it is essentially the same as that used by Patterson in his research. The precise stock numbers used by Patterson were unknown to us.

To test this assumption, 95 percent confidence intervals were computed. It is necessary to calculate a value for the standard deviation for Patterson's research, since none was given. When forecast errors are normally distributed, the MAD is related to the standard deviation by:

1 Standard Deviation =
$$\sqrt{\frac{\pi}{2}}$$
 x MAD (4.1)

where, $\pi = 3.1416$

or conversely,

1 MAD = 0.8 Standard Deviation
$$(9:242)$$
 (4.2)

The central limit theorem tells us that for almost all populations the sampling distribution of the sample mean is approximately normal when the sample size is sufficiently large (18:202). Since the sample size used by Patterson is large (200), normality can be assumed, and a value can be calculated for the standard deviation.

Using this value for the standard deviation of both samples, a 95 percent confidence interval was constructed. To construct a confidence interval, an unbiased estimator of the difference in the two sample means is required. This estimator is denoted by \overline{D} :

$$\overline{D} = \overline{Y} - \overline{X} \tag{4.3}$$

where, \overline{Y} = mean of observations from sample 2 \overline{X} = mean of observations from sample 1 (18:312)

Additionally, an unbiased estimator for the standard deviation of \overline{D} is required:

$$s^{2}(\overline{D}) = s^{2}(\overline{Y}) + s^{2}(\overline{X}) \tag{4.4}$$

where,
$$s^{2}(\overline{Y}) = \frac{s_{2}^{2}}{n}$$

 $s^{2}(\overline{X}) = \frac{s_{1}^{2}}{n}$ (18:3.6)

The formula for calculating the two-sided confidence interval is:

$$L = \overline{D} - 2(1-Q/2)S(\overline{D})$$

$$U = \overline{D} + 2(1-Q/2)S(\overline{D}) (18.316)$$
(4.5)

The results of the confidence interval calculations are shown in Table 3:

Table 3
95% Confidence Interval for Data Base Comparison

Mode1	Lower Limit	Mean MAD	Upper Limit
	Stock Clas	s 28	
Single Exponential	.6282	2.11	2.5918
Double Exponential	.8670	2.36	2.8931
	Stock Clas	s 47	
Single Exponential	.5062	2.06	2.2938
Double Exponential	.2405	2.47	2.6396

Since the means fell within the limits, we have concluded that for practical purposes our data base and that used by Patterson were essentially the same.

Data Analysis

The results of the computer analysis of the data are shown in Table 4. In three of the four stock classes, on the average, single exponential smoothing consistently displayed the lowest mean absolute deviation. This is contrary to what was expected. The data were selected from the various stock classes based on large amounts of demand occurring in the most time periods. Essentially the "deck

Table 4
Results of Computer Analysis

	Mean MAD	Mean Bias	Mean MAPE	
Stock Class 28				
Single Exponential Double Exponential Adaptive Exponential 4-Term 8-Term Multiple Model	2.1115 2.3659 2.9618 2.3750 2.2967 2.7200	6691 3165 .5948 2396 3491 2081	88.7535 114.7806 178.4009 117.1407 111.1047 152.5846	
Stock Class 47				
Single Exponential Double Exponential Adaptive Exponential 4-Term 8-Term Multiple Model	2.0682 2.4756 3.8648 2.5769 2.3863 2.8990	- 1.0852 1933 1.3457 2905 4338 .6206	213.0647 278.1608 388.1105 265.9312 251.1996 328.0684	
Stock Class 51				
Single Exponential Double Exponential Adaptive Exponential 4-Term 8-Term Multiple Model	13.6679 14.8354 18.1501 14.4877 13.9992 16.1558	- 1.6520 .8196 3.8259 3390 6066 `1.8196	615.5107 781.0071 1081.6932 710.0943 677.3004 894.6500	
Stock Class 53				
Single Exponential Double Exponential Adaptive Exponential 4-Term 8-Term Multiple Model	98.2697 107.5422 114.3334 103.0422 97.7790 107.2436	- 3.9447 14.2225 15.5944 - 1.0954 - 2.0539 8.0751	4023.2286 5036.5975 5373.4977 4245.1873 4073.0743 4762.1244	

was stacked" in favor of the time series techniques. The multiple model technique did not produce the most accurate estimate of demand, nor did it even tie with the most accurate method. In the case of the 51 and 53 stock classes, the MAD for all techniques considered rises considerably. This indicates the problems encountered in using time series analysis on data that are highly erratic and sparse (many zero entires). The MAPE reflects this highly erratic nature. The relatively large values for the MAPEs indicate abrupt changes in the demands in the data (see Appendix E). There are numerous periods in which zero demand is incurred and suddenly a large change in demand occurs and abruptly drops off to zero again.

Conclusion

Through the use of confidence intervals it was shown that the data base used in this research was essentially the same as that used by Patterson in his previous research. The Fortran IV program produced results that indicated single exponential, and not multiple model forecasting, was the most accurate of the techniques considered. The implications and conclusions which have been drawn from this will be further discussed in the next chapter.

Chapter 5

CONCLUSIONS AND RECOMMENDATIONS

Introduction

This research was directed at exploring the hypothesis: the multiple model forecasting technique performs as well as, or better than, single model techniques to which it is compared. The research addressing this hypothesis led to several conclusions, which can be associated with the four objectives of this thesis.

Conclusions

The first objective of this research was to evaluate the multiple model forecasting technique as an alternative to the Standard Base Supply System forecasting technique.

Closely related to this was the second objective, to determine which forecasting approach will provide the most accurate estimate of future demand.

The multiple model forecasting technique and the additional techniques were processed by the use of the Fortran IV program referred to in Chapter 4. Table 4 in Chapter 4 reflects the results of the data analysis. As can be seen, multiple model forecasting did not produce the most accurate estimate of demand. Based on the mean MAD computed after the computer analysis was completed, multiple model

consistently ranked next to last in accuracy. On three out of the four stock classes, single exponential smoothing was ranked as the most accurate. On the fourth class, stock class 53, single exponential smoothing was the second most accurate method, following closely behind 8-term moving average.

The bias is an indicator of the directional tendency of the forecast errors for each forecasting technique. perfect forecasting model the bias would be expected to be zero, i.e., the random errors due to overforecasting would be offset by random errors due to underforecasting. Again, referring to Table 4, in three out of the four stock classes analyzed, multiple model forecasting consistently on the average overforecasts the demand. The implications of overforecasting demand come into play when the holding cost of an item is considered. Holding cost is important to any manager concerned with any form of inventory. Holding cost, along with order costs and demand rates, makes up the economic order quantity (EOQ). The multiple model forecasting technique used in this research would cause the holding cost to rise, if only slightly, due to its consistent overestimating of demand and subsequent over-stocking of inventory. Single exponential smoothing, as used in this research, consistently under-estimates demand and therefore again becomes a more acceptable forecasting technique when compared to others, including multiple model.

Finally, the mean absolute percentage error (MAPE) of the multiple model technique consistently ranks as the next to least accurate. The MAPE indicates how well the technique in question fits the data. Therefore, the multiple model forecasting used in this research does not fit the data as well as other methods. Single exponential smoothing fits the data best, i.e., it consistently exhibited the lowest MAPE. The high MAPEs encountered in this research indicate the highly erratic nature of the SBSS. An example of the erratic nature of the demand data is shown in Appendix E. Additionally, it can be seen that, as a general rule, trend is not apparent in SBSS items. Therefore, methods of forecasting that did adjust for trend did not reduce the forecast error. When an abrupt change occurred in the data, both double and adaptive exponential smoothing reacted to the change as if it were a trend. However, the data usually abruptly returned to zero and a trend did not develop. As a result, these forecasting methods were not among the most accurate of the methods tested.

The third objective of this research was to determine the effectiveness of implementing the proposed system. In order to demonstrate a significant cost savings to the Air Force, there must be a significant increase in forecasting accuracy. The results indicate that the multiple model forecasting technique used here would not support this significant increase in forecasting accuracy.

Therefore, any cost savings attributable to implementing the multiple model forecasting technique are in doubt. It also becomes apparent that the time series forecasting models used in this research did not yield any significant improvement in the forecasting of demand for SBSS items.

The final objective of this research was to recommend actions based upon the results obtained. The following section will address this objective.

Recommendations

Implied throughout this study is the fact that inventory models are used to assist managers in determining when items should be ordered and how large the order should be so as to minimize variable costs and insure that adequate stockage is on-hand to meet mission requirements. Using the EOQ model as a depth model, however, has two inherent assumptions, i.e., the demand activity remains relatively continuous and the items are relatively low in cost. Referring to Table 5, we note that this model was intended for use under the conditions which are present in Quadrant I.

Table 5
Inventory Characteristics

		Inventory Item Cost	
Item	HI	II	I
D e mand	ro	III	IV

Quadrant I exhibits the ideal conditions for EOQ, i.e., a high frequency of demand with continuous demand behavior. Scarcity of resources and other fiscal environmental factors have made the conditions within Quadrant II not at all uncommon. Average item costs have been increasing significantly in recent years. The EOQ model, while not optimal, can handle these conditions fairly well as long as the demand patterns remain relatively continuous. In addition to costs, technology factors have increased reliability on many items resulting in lower demand frequency. This has the effect of moving many items into Quadrant III and IV. An example would be vacuum tubes which are now replaced by solid state technology resulting in a higher Mean Time Between Failure. Quadrant III and IV contain characteristics of low demand for both low and high value items. The mathematical assumptions inherent within the EOQ model were not meant to address the conditions of low demand, especially the sparse lumpy conditions found frequently in the SBSS data. Examples of this demand data are found in Appendix E.

We conclude that the EOQ model is an inappropriate depth model for items characterized by erratic and sparse demand patterns. Our recommendation is to divert further efforts from improving SBSS forecasting techniques to directing research efforts in a search for alternative decision models which will be more appropriate for the SBSS depth of stockage decision.

APPENDICES

APPENDIX A

DATA RETRIEVAL PROGRAM

```
10#
          CHARACTER STCLASS*4.CLHOLD*4.STNUMB*15.SNHOLD*15
20#
          INTEGER CLASSCHT, TOTCHT.RDCHT.RD
60#
          READ(20,100,END=900)STCLASS,STNUMB,RD
70#100
         FORMAT(T5, A4, T5, A15, T116, 16)
80#
         TOTCHT=1
90#
         CLASSCNT=1
100#
          CLHOLD=STCLASS
          SNHOLD=STNUMB
110#
120#
          RDCNT=RD
130#
          ITEMENT=1
140#
          WRITE(6,125)
150#125
         FORMAT("1STOCK CLASS
                                   TOTAL ITEMS
                                                    TOTAL RECURRING BEHAND")
160#
          DG 500 K=1,11000
170#
          READ(20,100,END=900)STCLASS,STNUMB,RD
180#
          TOTCHT=TOTCHT+1
220#
          IF(STNUMB.GE.SNHOLD:60 TO 150
          PRINT," ST NUMBERS OUT OF SEG:RECH ".TOTCHT
230#
240#
250#150
          SNHOLD=STNUMB
260#
          IF(STCLASS.EQ.CLHOLD)GO TO 200
330#
          CLASSCHT=CLASSCHT+1
340#
          WRITE(6.1010)CLHOLD, ITEMENT, RDCNT
350#
          CLHOLD=STCLASS
360#
          RDCNT=0
370#
          ITEMENT=0
380#200
          RDCNT=RDCNT+RD
390#
          ITEMENT=ITEMENT+1
400#500
          CONTINUE
410#900
          URITE(4,1010)CLHOLD.ITEMENT,RDENT
          WRITE(6,950)CLASSCNT
420#
430#950
          FORMAT(///" TOTAL NUMBER OF STOCK CLASSES = ",16)
440#
          WRITE(6,1000)TOTCHT
450#1000
          FORMAT(" TOTAL NUMBER OF RECORDS = ",16)
460#1010
          FORMAT(/2X,A4,T18,I9,T33,I11)
470#
          STOP
480#
          END
```

APPENDIX B

SELECTION PROGRAM FOR RANKING BY DEMAND AND FREQUENCY

LIST GEO9

```
10 INTEGER SC.TD. IARRAY(131)
20 CHARACTER*15 SN.HOLDSN
30 IFLAG=0
40 HOLDSN="123456789123456"
50 50 READ(40,100,END=500)SC.SN.IDATE.IDEMAND
60 100 FORMAT(T1.12,T1.A15,T67,14,T79,16)
70 IF(SC.GE.53)GO TO 200
90 GO TO 50
100 200 IF(SN.NE.HOLDSN)GO TO 300
110 CALL TALLY(SN, IDATE, IARRAY, IDEHAND, ITOT)
120 GO TO 50
130 300 IF(IFLAG.E0.0)G0 TO 350
140 DO 400 K=1,131
150 IBUCKETS=IBUCKETS+IARRAY(K)
160 400 CONTINUE
170 IBUCKETS=IBUCKETS+100000
180 ITOT=ITOT+1000000000
190 WRITE(50.425)HOLDSN, IBUCKETS, ITOT
200 425 FORMAT(1X,A15,1X,14,1X,18)
205 350 IF(SC.GT.53)GO TO 500
210 IFLAG=1
220 HOLDSN=SN
225 IBUCKETS=0
230 ITOT=0
240 BG 450 J=1,131
250 IARRAY(J)=0
260 450 CONTINUE
270 CALL TALLY(SN, IDATE, IARRAY, IDEMAND, ITOT)
280 GD TD 50
320 500 URITE(6,550)
330 550 FORMAT(" END OF SN PROGRAM")
340 STOP
350 END
360 SUBROUTINE TALLY(SN.IDATE, IARRAY, IDEMAND, ITOT)
370 CHARACTER SN+15
380 INTEGER IARRAY(131)
390 IF(IDATE.GE.6276.AND.IDATE.LE.9091)GO TO 600
400 URITE(6,575)SN, IDATE
```

```
410 575 FORMAT(" DATE OUT OF BOUNDS= ".A15,5X,14)
420 RETURN
430 600 CONTINUE
440 IF(IDATE.GE.6276.AND.IDATE.LE.6366)ISUB=(IDATE-6269)/7
450 IF(IDATE.GE.7001.AND.IDATE.LE.7365)ISUB=(IDATE-6994)/7+13
460 IF(IDATE.GE.8001.AND.IDATE.LE.8365)ISUB=(IDATE-7993)/7+65
470 IF(IDATE.GE.9001.AND.IDATE.LE.9091)ISUB=(IDATE-8992)/7+117
480 IARRAY(ISUB)=1
490 ITOT=ITOT+IDENAND
500 RETURN
510 END
LIST SORT-1B
0099##NORM,J
01004: IDENT: WP1186, AFIT ACDS LT MAIER
0120$:GNAP:NDECK
0130:600SM:NOMAP
0140:SORT:INOUT,,5
0150:FIELD: (C14,C5,C9)
0160:SEQ:(D2.B3.A1)
0170:FILCB:INOUT,**,2
0180:END
0190$:EXECUTE
0200$:LINITS:10
0210$:PRMFL:SA,R,S,BOBF/DATA1-47
0220$:PRNFL:SZ.W,S,BOBF/DATA1-B
0230$:FILE:S1,X1R,10R
0240$:FILE:S2,X2R,10R
02504:FILE:S3,X3R,10R
0260$:ENDJOB
 LIST SORT-1D
0099##NORM.J
0100$:IDENT:UP1186,AFIT ACDS LT MAIER
01204:GHAP:NDECK
0130:6005M:NONAP
0140:SORT:INOUT,,5
0150:FIELD: (C16,C5,C9)
0160:SEQ:(D3.D2.A1)
0170:FILCB:INDUT. **.2
0180:END
0190$:EXECUTE
02001:LIMITS:10
02104:PRMFL:SA.R.S.BOBF/DATA1-47
02208:PRMFL:SZ.W.S.BOBF/DATA1-D
0230$:FILE:S1.X1R.10R
0240$:FILE:S2,X2R.10R
02504:FILE:S3,X3R,10R
02604:ENDJOB
```

APPENDIX C
PROGRAM FOR DATA ANALYSIS

LIST MOVEIT

```
10 CHARACTER*15 SN1,SN2
20 INTEGER BUKET1(130).BUKET2(130),BUKET3(130)
30 5 READ(10,10,END=500)SN1,(BUKET1(K),K=1,130)
40 READ(20.10,END=600)SN2,(BUKET2(J),J=1,130)
50 10 FORMAT(A15,5(/2615))
60 IF(SN1.NE.SN2)GO TO 700
70 DO 30 L=1,130
80 BUKET3(L)=BUKET1(L)+BUKET2(L)
90 30 CONTINUE
100 WRITE(30,50)SN1,(BUKET3(I),I=1,130)
110 50 FORMAT(A15,1215.7(/1515)/1315)
120 GO TO 5
130 500 WRITE(6.550)
140 550 FORMAT(" END OF FILE-1")
150 READ(20.10,END=575)
160 URITE(6,590)SN2
170 590 FURNAT(" EDF-1, BUT INFU STILL ON FILE-2, SN2=", A15)
180 STOP
190 575 WRITE(6,595)
200 595 FORNAT(" EOF ON BOTH FILES, ALL OK")
210 STOP
220 600 WRITE(6,660)SN1
230 660 FORMAT(" UNEXPECTED EOF-2.SM1=".A15)
240 STOP
244 700 URITE(6.750)SN1.SN2
246 750 FORMAT(" UNMATCHED SN'S=".A15,2X,A15)
248 STOP
250 END
410 IARRAY(ISUB)=IARRAY(ISUB)+IDEMAND
420 IF(IARRAY(ISUB).GT.99999)WRITE(6.700)SN
430 700 FORMAT( "IDENAND HAS EXCEEDED 99999. SN=".A15)
440 RETURN
450 ENB
460 SUBROUTINE INIT(IFOUND, IARRAY)
470 INTEGER IARRAY(130)
480 DO 800 J=1,130
490 IARRAY(J)=0
500 800 CONTINUE
510 IFOUND=0
520 RETURN
530 END
```

```
10 INTEGER IARRAY(130)
20 CHARACTER+15 SN.HOLDSN
30 CALL INIT(1FOUND. IARRAY)
40 READ(30.10.END=500)HOLDSN
50 10 FORMAT(A15)
60 50 READ(40,100,END=499)SN,IDATE,IDEHAND
70 100 FORMAT(T1,A15,T67,I4,T79,I6)
80 20 IF(SN.NE.HOLDSN)GO TO 150
90 IFOUND=1
100 CALL TALLY(SN, IDATE, IDENAND, IARRAY)
110 GD TO 50
120 150 IF(IFOUND.EQ.1)GO TO 300
130 IF(SN.GT.HOLDSN)GD TO 200
140 GO TO 50
150 200 URITE(6.250)HOLDSN
160 250 FORMAT(" THIS SN NOT ON THIS TAPE=".A15)
170 GO TO 450
180 300 URITE(50,400)HOLDSN.(IARRAY(I),I=1,130)
190 400 FORMAT(A15,5(/2615))
200 CALL INIT(IFOUND, IARRAY)
210 450 READ(30,10,END=500)HOLDSN
220 GO TO 20
230 499 URITE(6,999)HOLDSN
240 999 FORMAT(" END OF TAPE=",A15)
250 500 WRITE(6.550)
260 550 FORNAT(" END OF SN PROGRAM")
270 STOP
280 END
290 SUBROUTINE TALLY(SN. IDATE, IDENAND, IARRAY)
300 CHARACTER SN+15
310 INTEGER IARRAY(130)
320 IF(IDATE.GE.6276.AND.IDATE.LE.9089)GO TO 600
330 URITE(6,575)SN, IBATE, IDENAND
340 575 FORMAT(" DATE OUT OF BOUNDS= ",A15.5X,14.5X,15)
350 RETURN
360 600 CONTINUE
370 IF(IDATE.GE.6276.AND.IDATE.LE.6366)ISUB=(IDATE-6269)/7
380 IF(IDATE.GE.7001.AND.IDATE.LE.7365)ISUB=(IDATE-6994)/7+13
390 IF(IDATE.GE.8001.AND.IDATE.LE.8365)ISUB=(IDATE-7993)/7+65
400 IF(IDATE.GE.9001.AND.IDATE.LE.9089)ISUB=(IDATE-8992)/7+117
```

APPENDIX D

PROGRAM TO COMPUTE FORECASTS AND PERFORM COMPARATIVE ANALYSIS

```
11#=C
          STAR PROGRAM COMPUTES FORECASTS USING MULTIPLE TECHNIQUES
          AND PERFORMS BASIC COMPARATIVE ANALYSIS
12#=C
PROGRAM STAR(INPUT:OUTPUT:TAPE1#=INPUT:TAPE6=OUTPUT)
146=
156=
          COMMON NSN(2), NDAT(150), IFSE(150), IFDE(150),
16#=
         11FAE(150), IFMA4(150), IFMA8(150),
176=
         1MS (136) + IMM (150) + ISEQ (3560)
186=
          READ(15,961) I
196=961 FORMAT([4)
266=
          L=I
216=
          DO 899 J=1.25
226=
          READ(10,900) ISEQ(I) ,NSN(1) ,NSN(2) ,
236=
         1(NDAT(12),12=1,12), ISEQ(1+1), (NDAT
24#=
         1(12) . 12=13.27) . ISEQ(1+2) . (NDAT(12) .
258=
         112=28,42), ISEQ(1+3), (NDAT(12),
266=
         112=43,57), ISEQ(1+4), (NDAT(12),
276=
         112=58+72) + ISEQ(I+5) + (NDAT(I2) +
286=
         112=73,87), ISEQ(I+6), (NDAT(12),
296=
         112=88+102) + ISEQ(I+7) + (NDAT(12) +
366=
         112=163,117), ISEQ(I+8), (NDAT(I2),
31#=
         112=118:139)
         FORMAT(14,1X,A18,A5,1215,7(/14,1515),/14,1315)
325=966
33#=
          J5=L+8
346=
          00 185 J1=L,J5
          IF(ISEQ(J1).NE.J1) GO TO 898
35#=
369=165
         CONTINUE
374=
          CALL SINCEX
38#=
         CALL DOUBEY
396=
         CALL ADAPEX
466=
          CALL MOV4
         CALL MOV8
416=
42#=
         CALL MULTI
43#=
         CALL ERROR
446=
         L=L+9
45#=
         i=L
466=899
         CONTINUE
476=
         STOP
48#=898
         PRINT 975, ISEQ(J1-1)
496=975
         FORMAT(5x,26HCARD OUT OF SEQUENCE,4x,14)
566=
         STOP
516=
         END
```

```
52#=C=+*********************************
536×C
         SUBROUTINE SINGEX COMPUTES SINGLE EXPONENTIAL FORECAST
546=C
56#=
         SUBROUTINE SINCEX
578=
         COMMON NSN(2) - NDAT(150) - IFSE(150) - IFDE(150) -
58#=
        11FAE(150) , IFMA4(150) , IFMA8(150) ,
596=
        1NS (136) , INN (150) , ISEQ (3506) -
684=
         IFSE(1)=NDAT(1)
61#=
         DO 200 I=1,129
620=
         FSE=IFSE(1)+(.2*(NDAT(1)-IFSE(1)))
634=
         IFSE(I+1)=IFIX(FSE)
648=266
         CONTINUE
65#≈
         RETURN
66#=
67#=C
SUBROUTINE DOUBEX COMPUTES DOUBLE EXPONENTIAL FORECAST
69#=C
766=C
         VALUES
710=C
SUBROUTINE DOUBEX
736=
748=
         COMMON NSN(2) + NDAT(150) + IFSE(150) + IFDE(150) +
750=
        11FAE(156) + IFMA4(156) + IFMA8(156) +
766=
        1MS (136) + IMM (156) + ISEQ (3566)
774=
         IFDE(1)=NDAT(1)
78#=
         IFDE(2)=NDAT(2)
796-
         STC=4.4
866=
         DO 366 1=2:129
816=
         ATC=IFSE(I)-IFSE(I-1)
82$=
         STC=STC+(.2+(ATC-STC))
83#=
         IF(STC.LT.8.) STC=8.8
84#=C
         5=1/.2
85#≈
         FDE=IFSE(I)+(5*STC)
86#=
         IFDE(I+1)=IFIX(FDE)
870=366
         CONTINUE
88#=
         RETURN
894=
         END
```

```
92#=C
         SUBROUTINE ADAPEX COMPUTES ADAPTIVE EXPONENTIAL FORECAST
936=C
         VALUES
946=C
SUBROUTINE ADAPEX
976=
         COMMON NSN(2), NDAT(150), IFSE(150), IFDE(150),
98#=
        11FAE(150), IFMA4(150), IFMA8(150),
996=
        1HS (13#) , INH (15#) , ISEQ (35##)
1666=
         IFAE(1)=NDAT(1)
1616=
         ERT=0.6
1826=
         EMRT=6.#
         DO 496 [=1,129
1636=
1646=
         IET=NDAT(I)-IFAE(I)
1656=
         IF(IET.EQ.#.) GO TO 376
1966=
         GO TO 389
1070=370
         ALPHA=9.6
1886=
         ERT=#.#
1896=
         EMRT=#.#
1166=
         GO TO 39#
1110=380
         ERT=(.2+IET)+(.8+ERT)
1126=
         IET=IABS(IET)
1136=
         EMRT=(.2+IET)+(.8+EMRT)
1148=
         ALPHA=ABS(ERT/EMRT)
         FAE=IFAE(I)+(ALPHA+(NDAT(I)-IFAE(I)))
1156=396
1168=
         IFAE(I+1)=IFIX(FAE)
1179=466
         CONTINUE
1189=
         RETURN
119#=
         END
1266=C
SUBROUTINE MOV4 COMPUTES 4 TERM MOVING AVERAGE
1226=C
123Ø=C
         FORECAST VALUES
124#=C
SUBROUTINE MOV4
1266=
127#=
         COMMON NSN(2),NDAT(158),IFSE(158),IFDE(158),
        11FAE(15#), IFMA4(15#), IFMA8(15#),
1286=
1296=
        1MS (13#) + IMM (15#) + ISEQ (35##)
1366=
         DG 498 I1=1+4
1318=496
         IFMA4(I1)=MDAT(I1)
1326=
         IFMA4(1)=NBAT(4)
1336=
         DO 566 I=4,129
         FMA4=(MDAT(I)+MDAT(I-1)+MDAT(I-2)+MDAT(I-3))/4
1346=
135#=
         IFHA4(I+1)=IFIX(FMA4)
1360=500
         CONTINUE
1376=
         RETURN
1386=
         END
```

```
SUBROUTINE MOV8 COMPUTES 8 TERM MOVING AVERAGE
141#=C
1428=C
                        FORECAST VALUES
1430=C
1456=
                        SUBROUTINE MOV8
1466=
                        COMMON NSN(2) + NDAT(150) + IFSE(150) + IFDE(150) +
147#=
                       11FAE(150), IFMA4(150), IFMA8(150),
1486=
                       1MS (136) , INM (156) , ISEQ (3566)
149#=
                        BO 596 I1=1.8
1566=596
                        IFMA8(II)=NDAT(II)
1510=
                         IFMA8(1)=NDAT(8)
1529=
                         DO 666 I=8,129
                        FMA8=(NDAT(I)+NDAT(I-1)+NDAT(I-2)+NDAT(I-3)+
1536=
1546=
                       INDAT(I-4)+NDAT(I-5)+NDAT(I-6)+NDAT(I-7))/8
1554=
                        IFMA8(I+1)=IFIX(FMA8)
1564=666
                        CONTINUE
1578=
                        RETURN
1586=
                        END
1688=C
                         SUBROUTINE MULTI COMPUTES MULTIPLE MOBEL
1619=C
                         FORECAST VALUES
162#=C
163#=C***********************************
                         SUBROUTINE MULTI
1646=
165#=
                        COMMON NSN(2), NDAT(150), IFSE(150), IFDE(150),
1664=
                       11FAE(158) - IFMA4(158) - IFMA8(158) -
                       1MS (136) + IMM (156) + ISEQ (3566)
1676=
                        DO 69# I1=1.9
168#=
169#=69#
                        MS (I1) =#
1766=
                         DO 72# I=9,129
1716=
                          NVAR#=NDAT(I)+NDAT(I-1)+NDAT(I-2)+NDAT(I-3)
 1729=
                          NVAR1=(NVAR#-(IFSE(1)+IFSE(1-1)+IFSE(1-2)+
 1730=
                       1IFSE(I-3)))
 1746=
                         NVAR1=IABS (NVAR1)
1756=
                         NVAR2=IABS(NVAR6-(IFDE(I)+IFDE(I-1)+IFDE(I-2)+
1766=
                       11FDE(I-3)))
1776=
                         MVAR3=IABS(MVAR6-(IFAE(I)+IFAE(I-1)+IFAE(I-2)+
178#=
                       11FAE(I-3)))
1796=
                          NVAR4 = IABS(NVAR6 - (IFMA4(I) + IFMA4(I-1) + IFMA4(I-2) + IFMA4(I-2
1866=
                       11FMA4(I-3)))
                          NVARS=IABS(NVAR#-(IFMA8(I)+IFMA8(I-1)+
1816=
                       11FMA8(I-2)+1FMA8(I-3)))
 1826=
```

```
B36=
         H=1
1846=
          NVAR=NVAR1
1850=
          IF (NVAR2.LT.NVAR) CO TO 765
          IF (NVAR3.LT.NVAR) CO TO 786
1866=761
          IF(NVAR4.LT.NVAR) CO TO 767
1876=762
          IF(NVAR5.LT.NVAR) CO TO 788
1886=763
1896=
          CO TO 718
1966=765
          M=2
1916=
          NVAR=NVAR2
1926=
          CO TO 761
1936=766
          M=3
          NVAR=NVAR3
1946=
195#=
          CO TO 762
1960=707
          N=4
1976=
          NVAR=NVAR4
          CO TO 703
1984=
1996=768
          N=5
2666=716
          MS(I)=M
          IF (MS(I) .EQ.1) IMM(I+1) = IFSE(I+1)
2616=
          IF (MS(I).EQ.2) IMM(I+1)=IFDE(I+1)
2626=
2636=
          IF (MS(I).EQ.3) IMM(I+1)=IFAE(I+1)
2648=
          IF (MS(I).EQ.4) IMM(I+1)=IFMA4(I+1)
2656=
          IF(MS(I).EQ.5) IMM(I+1)=IFMA8(I+1)
2060=720
          CONTINUE
2678=
          RETURN
2080=
          END
SUBROUTINE ERROR NEASURES THE DEGREE OF ERROR AND BIAS IN
2100=C
2119=C
          THE FORECASTS
2136=
          SUBROUTINE ERROR
          CORMON NSN(2) +NDAT(158) + IFSE(158) + IFDE(158) +
2140=
215#=
          11FAE (156) + IFMA4 (158) + IFMA8 (158) +
          1MS (136) + IMM (156) + ISEQ (3566)
216#=
2176=
          DIMENSION ICTR(136)
2186=
          SEMAD: 6.6
2196=
          DEMAD= ..
          AEMAD=0.6
2266=
          A4MAD=$.$
2218=
          ASHAD=4.6
2226=
          SERE-0.0
2236=
224#=
          DERE-9.0
2256=
          AERE=0.6
2248=
          A4RE=6.6
2276=
          ARRE-S.S
228#=
           SEPE= 1.0
2296=
          DEPE=6.6
2366=
           AEPE: 6.6
2316=
           MAPE=8.8
2326=
           ASPE-S.S
2336=
           FMAD=8.5
 2348=
           FRE=8.8
2356=
           FPE: 8.8
```

```
3682
             00 866 I=13,136
  2376=
              ERR = NDAT(I)-IFSE(I)
  2386=
              SEMAD=ABS (ERR)+SEMAD
  239#=
              SERE = ERR+SERE
  2466=
              IF (ERR.EQ.8.) CO TO 752
  241#=
              IF(NDAT(I).EQ.S.) CO TO 751
  2428=
              SEPE=(ABS(ERR/NDAT(I))+166.)+SEPE
  2436=
              CO TO 752
  2446=751
             SEPE=(ABS(ERR/1)+189.)+SEPE
  2458=752
             ERR=NDAT(I)-IFDE(I)
  246#=
             DEMAD=ABS (ERR)+BEMAD
  2476=
             DERE-ERR+DERE
  2486=
             IF(ERR.EQ.#.) GO TO 754
 2498=
             IF (NDAT (I) .EQ. 8.) CO TO 753
 2566=
             DEPE=(ABS(ERR/NDAT(I))+166.)+DEPE
 251#=
             CO TO 754
             DEPE=(ABS(ERR/1)+164,)+DEPE
 252#=753
 253#=754
             ERR=NDAT(I)-IFAE(I)
 254#=
             AEMAD=ABS (ERR)+AEMAD
 2556=
             AERE=ERR+AERE
 256#=
             IF (ERR.EQ.#.) CO TO 756
 2576=
             IF(NDAT(I).EQ.#.) GO TO 755
 258#=
             AEPE=(ABS(ERR/NDAT(I))+188.)+AEPE
 259#=
             60 TO 756
 2684=755
            AEPE=(ABS(ERR/1)+169.)+AEPE
            ERR=NDAT(I)-IFMA4(I)
 261#=756
 2628=
             A4MAD=ABS (ERR)+A4MAD
 263#=
             A4RE=ERR +A4RE
 2648=
             IF(ERR.EQ.#.) GO TO 758
 2656=
            IF(NDAT(I).EQ.#.) GO TO 757
 266#=
            A4PE=(ABS(ERR/NDAT(I))+168.)+A4PE
 2676=
            GO TO 758
268#=757
            A4PE= (ABS (ERR/1)+164.)+A4PE
 269#=758
            ERR=NDAT(I)-IFMA8(I)
            ASMAD=ABS (ERR)+ASMAD
2766=
271#=
            ABRE=ERR+ABRE
2726=
            IF(ERR.EQ.6.) CO TO 768
2736=
            IF (NDAT (1) .EQ. 6.) CO TO 759
2744=
            A8PE=(ABS(ERR/NDAT(I))+196.)+A8PE
2756=
            CO TO 76#
2768=759
           ASPE= (ABS (ERR/1)+166.)+ASPE
2775=766
           ERR=NDAT(1)-IMM(1)
           FMAD=ABS (ERR)+FMAD
2786=
279#=
           FRE=ERR+FRE
2864=
           IF (ERR.EQ.#.) GO TO 765
2816=
           IF(MDAT(1).EQ.#) CO TO 761
2826=
           FPE=(ABS(ERR/NDAT(I))+166.)+FPE
2836=
           CO TO 745
2844=761
           FPE=(ABS(ERR/1)+186.)+FPE
2856=765
           CONTINUE
2864=866
           CONTINUE
```

```
876×
              SEMAD=SEMAD/118.
   2886=
               SERE=(SERE/118.)+(-1.4)
   2896=
              SEPE=SEPE/118.
   2966=
              DEMAD=DEMAD/118.
   2916=
              DERE= (DERE/118.)+(-1.6)
   2925=
              DEPE=DEPE/118.
   Z93#=
              AEMAD=AEMAD/118.
   294#=
              AERE= (AERE/118.)+(-1.8)
   2954=
              AEPE=AEPE/118.
   2966=
              A4MAD=A4MAD/118.
   297#=
              A4RE=(A4RE/118.)+(-1.0)
  298#=
              A4PE=A4PE/118.
  299#=
              A8MAD=A8MAD/118.
  3868=
              ASRE=(ASRE/118.)+(-1.6)
  3616=
              ASPE=ASPE/118.
  3425=
             FMAD=FMAD/118.
  3835=
             FRE=(FRE/118.)+(-1.4)
  3949=
             FPE=FPE/118.
  3956=
             ICTR(1)=1
  3666=
             DO 86# I=2,13#
  3676=866
             ICTR([)=ICTR([-1)+1
  3686=
             WRITE (6,966) NSN(1),NSN(2)
  3896=986
             FORMAT (1H1,///5X,5HMSN: ,2A18)
  3166=
             13=1
  3116=
             I4=15
  312#=
             11=1
  3130=
             DO 878 I2=1.8
 3146=
             IF(II.EQ.4) GO TO 865
 3150=
             GO TO 861
 3165=865
             WRITE (6,912)
 317#=912
            FORMAT (1H1)
 318#=
             11=1
 3196=861
            WRITE(6:901) (ICTR(I): I=13:14)
 3266=981
            FORMAT(//5x,8H++WEEK++,4x,13,1417)
 321#=
             WRITE(6,992)(MDAT(I),I=I3,I4)
 3228=962
            FORMAT (/5%, 6HACTUAL, 4%, 15, 1417)
 3236=
            WRITE(6,983)(IFSE(I), I=13,14)
 3246=963
            FORMAT (/5x,8H1-SINGLE,2x,15,1417)
 3256=
            WRITE(6,944)(IFDE(1),1=13,14)
 3268=984
            FORMAT (/5%,8H2-DOUBLE,2%,15,1417)
 3276=
            WRITE(6,985)(IFAE(I),I=I3,I4)
 3286=965
            FORMAT (/5%,7H3-ADAPT,3%,15,1417)
 329#=
            urite(6+986) (IFHA4(1)+[=[3+[4)
 3366=966
            FORMAT (/5x,7H4-4TERM,3x,15,1417)
3315=
            WRITE(6:967)(IFMA8(I):I=I3:I4)
3326=967
            FORMAT (/51,7H5-8TERM,31,15,1417)
3336=
            WRITE(6,988) (MS(1), I=13, [4)
3346=968
            FORMAT (/5%,6HMETHOD,4%,15,1417)
3356=
            WRITE(6,999) (IMM(I),1=13,14)
3366=989
           FORMAT(/51,8HMULTIMOB,21,15,1417)
337#=
            13=13+15
3386=
            14=14+15
3396=
           II=II+1
3466=876
           CONTINUE
```

```
WRITE(6,961) (ICTR(I),I=13,136)
416=
3426=
           WRITE(6,918)
           FORMAT(1H++96X+3HMAD+8X+4HBIAS+6X+4HMAPE)
3436=916
           WRITE(6.982)(NDAT(I),[=[3,136)
3446=
           WRITE(6.983)(IFSE(I).I=I3.138)
3456=
           WRITE (6,911) SEMAD, SERE, SEPE
346#=
           FORMAT(1H+,84%,3F11.4)
3470=911
           WRITE(6.964) (IFDE(I).1=13.136)
348#=
           WRITE(6.911) DEMAD.DERE.DEPE
3498=
           WRITE(6.985) (IFAE(I), I=13.136)
3566=
           WRITE(6,911) AEMAD, AERE, AEPE
351#=
            WRITE(6.946) (IFMA4(I):1=13:134)
352#=
            WRITE(6,911) AAMAD:AARE:AAPE
353#=
            WRITE(6:987) (IFMA8(I):[=13:136)
354#=
            WRITE(6,911) ASMAD, ASRE, ASPE
3556=
            WRITE(6,998) (MS(I),1=13,138)
3560=
            WRITE(6,989) (IMM(I),1=13,138)
 3579=
            WRITE(6,911) FMAD, FRE, FPE
 358#=
            RETURN
 359#=
            END
 3666=
```

APPENDIX E

COMPUTED FORECASTS AND ANALYSIS

·· NEEK··	#	•	m	•	S	c	~	U	6	10	11	12	13	5 2	2
ACTUAL	ပ		m	~	m	~	•	2		•	•	•	•	-	•
1-SINGLE	ت	~	ت		٥	~	-	-		c,	7	٥	7	9	0
2-00UPL E	Þ	-	u	·	0	C	•	~	-	-	3	•	•	•	•
3-ADAPT	•	-	_	m	~	ر.	~	ø	.	~	-	3	•	•	-
4-4TE3H	~	~	m	~		~	•	J.	•	m	4	•	7	•	•
S-8TE3H	~	~	m	~	m	20	. 	~	~	~	~	~	~	-	•
METHOO	•	-	3	ت	.	3	æ	.,	*	~	-	- 4	-	*	10
MULTIHOD			• • • • • • •		•	• • • • • • •	•		:	₽ ŋ	3	•	•	•	•
•• WEE K ••	16	=	16	19	26	21	22	23	\$ 2	52	56	23	82	53	8
ACTUAL	288	*	-	m	ιΛ	÷	-	~	m	•	9	•	~	#	~
1-SINGLE		25	4	37	30	5 2	23	16	13	11	•	۵	*	**	~
2-000BLE	•	•	114	96	32	37	52	3.C	16	13	==	•	٠	•	m
3- ADAPT	PO.	283	152	141	63	27	ន	3	~	~	-	3	7	~	-
4-4TERM	-	*	7 3	73	73	P 7)	~	2	~	~	.	4	9	•	•
5-6TERM	9	35	36	37	37	60 P)	86 86	36	37	~	-	-	-	-	-
ME T HOD	m	*	•	•	w	-	-	3	*	4	.	m	m	117	80
MULTIMOD	.	283	25.7	73	7.3	3.8	62	16	~	-	-		•	~	4
** WEEK**	31	â	in h,	# FD	38	36	37	3,5	39	0.7	1,	24	10 d	4	15
ACTUAL	-	Α,	~	~	•	~	•	4	•	ວ	8	2	2	9	•
1-SINGLE	•			•	-	~	c	د	e	0	~	•	•	•	•
2-000BLE	~		4	7	4	-	6.	ż	£	7	9	•	•	9	•
3-ADAPT	#		~	~	8	•	•	_,		m	-	+	6	•	•
4-4TE9#	-	-	#	-	4		-	-	-	-	-	-	0	-	-
5-8TF9M	-	_	ပ	-4	#		-	-	-	-	-	-	-		
4ETH03	•	~	#	m	м	₩	m	*	۳,	*	₩	-	ĸ	is.	PO
MULTIHOD	7		~	.4	~	7	r	·	#	m	#	4	9		ન

** WEEK ** ACTUAL	9 N	÷ "	د نه د	υ· Αι Φ	55 K	7 1	~ ~	m .	.	55). 9	5.7 196	58	59 426	1492
1-SINGLF	ی	•	J	. 4	ē.	<i>-</i> 2	11	5	12	16	6 12	345	319	950	528
2-0009LE	0	-	2	•	ن ن	7	23	14	13	36	23	958	\$ 95	4 85	921
3-ADA-T	•	^	P O	~	8	2.3	9.0	en en	14	92	1923	1765	1136	1233	992
+-4TERM	~	_	-	-	4	£1	ĘŢ	61	36	1.8	543	245	\$74	246	528
5-6TEPH	-	•	-	-	-	7.	07	9	19	13	281	281	365	462	538
4E THO 3	w	.•	m	m	m	۳	.*	m	8	m	m	•	m	~	~
HUL TI HOD	9	•	-	~	8	2.2	Ç	61	۲,	36	1923	1765	574	1233	921
** WEEK**	61	62	63	\$	6.5	ů. G	3.5	S	69	7.0	12	72	73	2	75
ACTUAL	306	253	1588	_	196	1432	135	196	1492	1588	•	•	2473	•	1049
1-SINGLE	718	535	556	191	627	346	730	623	537	128	659	736	5 8 8	965	172
2-000BLE	191	1123	999	119	1105	727	9+6	32:	668	537	419	1264	827	566	1345
3-ADAPT	1169	764	535	561	465	4.	533	535	564	717	1131	1601	440	1118	1013
4-4TERM	901	\$2\$	518	934	561	533	÷ +	.71	520	3	693	4 4 6	795	1040	618
5-STERM	122	751	782	7 31	7 31	731	131	112	5+0	6.88	999	159	159	346	755
4ET HOS	m	10	~	#	m	61	₽ 0	m	~	4	~	•	m	ĸ	*
MULTIMOD	191	76.	782	219	627	3	5+0	535	664	537	8	1264	795	1108	155
** WEEK*	76	î	7.8	79	6	91	26	#) 60	.	8.5	90	87	•	88	2
AC TUAL	1173	•	611	_	3801	·3	6	£ 3	150	•	100	3	•	•	•
1-SINGLE	827	1313	812	739	591	1233	989	788	6 39	5+1	432	365	262	233	186
2-0009LE	600	353	1318	358	7 39	531	1.975	1252	863	539	541	4 32	368	262	233
3-ADAPT	1015	1197	929	8 0	474	1691	1415	113t	192	528	280	161	95	en #	19
4-4TE3H	188	1351	215	817	558	11.52	1152	35.	961	4	4	73	9	52	52
5-8TE3H	952	1,53	972	718	718	1193	334	984	158	552	653	511	511	36	36
4E THOD	m	-	-	-	2	m		u	-	**	•	*	*	*	3
4ULTIHOD		111)	112	52.6	591	165	1475	768	758	541	432	73	62	52	52

** NEE K**	31	ć.	£.	16	g F	ņ	47	÷ 6	66	110	101	11.2	103	104	105
AC TUAL	71 40	5.03	356	•	7	513	1734	• •	213	553	130	9 19	546	5.10	•
1-SINGLE	9 4	2	9 6.	622	183	14.5	153		7.47	4 2 1	186	328	382	354	363
2-0009LE	186	4 4	131	316	349	201	1 • 6	112	811	133	575	474	340	944	377
3- A 04 P T	•	*	56	72	20	95	9.0	2821	1058	366	746	151	699	393	124
4-4TE?M	9	:1	165	122	227	21.2	115	± 6.•	199	660	699	253	290	588	361
3-8TEPM	36	£	¥.	12t	113	11 3	1,0	192	417	4 36	392	374	644	479	515
HETHOD	4		~	~	~	rv	~,	M	m	m	æ		-	-	-
HULTIHOR		==	224	316	61 ₂	23.1	1.43	172	1.58	396	746	374	382	354	303
•• MEEX••	166	137	11.6	469	110	111	112	113	114	115	116	117	118	119	128
AC TUAL	æ	25)	269	664	6	45.	119	•	•	55 28	£ 33	•	•	0052	356
1-SINGLE	376	243	245	334	367	293	326	279	223	178	536	155	445	356	784
2-DOUBLE	430	395	546	246	423	471	312	362	279	223	178	966	48.0	57 ü	367
3-ADAPT	211	3;	159	161	222	21.6	235	842	212	152	1331	1192	956	588	829
4-4TE3H	336	185	187	235	360	35.1	<u>;</u>	252	137	137	285	665	665	999	733
5-6TERM	762	234	243	298	348	27.3	238	2.4.R	248	842	96 7	463	401	401	259
4E 1 HOD	*	~	m	~	~	2	*	~	**	~	PC)	m	~	~	~
MULTIHOD	3.6	195	159	161	423	1.7	332	24.8	212	152	178	1192	926	970	367
** NEEK **	121	122	123	124	125	125	127	120	129	1.30	I	MAD	BIAS	Ī	MAPE
ACTUAL	•	253	و	٠	•	٠,	\$23	9	ن	•					
1-SINGLE	969	553	496	396	316	252	2,1	285	324	528	382	382.0593	-10.5678	13060.6813	6613
2-00UBL E	1221	351	\$55	4 95	396	316	252	201	369	0£ +	423	423.4576	62.0000	15522,657	6259
3-A04-T	923	591	552	356	5.8.2	13,	25	ē 5 1	1 66	134	4 jù.	450.2373	69.7627	15423,395	3959
4-4TE3H	714	71.	7.E	151	29	52	6	551	275	275	393.	393.7288	-3.6949	12368.607	0 2 0 9 9
3-8TE2H	589	593	151	44.2	386	39.8	333	151	169	169	377.	.5508	-6.7203	3 12703.7063	2002
45TH03		•	-	-	4	ż	₩-	-	5	•					
MULTIMOR	1221	71.	A 21.	398	316	53	•	142	324	169	439	439.0678	4.3.796	4.3.796E 15789.6068	9909

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ACTUAL	©	,	ů e e		9	197	0	884	6	0	c	.3	•	4 8 8	•
1-SINGLE	e.	-	٠	45	7.3	3.4	139	116	185	148	118	3 6	75	9	
2-000916	~	-	ٺ	ت	184	127	3.5	142	164	303	205	134	ŧ	75	9
3-ACAPT	5	~	د	\$	4 6 8	122	522	170	174	149	110	72	£ 4	54	119
6-6TE2H	•	-	6 60	43	115	115	230	11:	237	237	122	122	•	•	122
5-67E3H		-	994	J		45,		9	176	176	176	116	110	118	122
₩ETH0 0	•	-	•	ت	•	73	•	2	₩	-	-	80	**	~	•
MULTIHOD	•	•	•	******	• • • • • •		•	***	•	641	118	7 6	43	54	9
** WEEK**	16	17	1.8	19	28	21	22	23	5	\$2 2	5	27	28	58	e M
ACTUAL	6	251	ಲ	2út	•	7	0	60 -+	မ	0	0	694	•	-	604
1-SINGLE	116	66	123	86	118	36	16.	ø,	145	116	95	73	156	124	66
2-DOUBLE	230	153	66	159	162	141	*	22	ę,	230	155	65	73	239	158
3-ANAPT	112	192	110	=======================================	117	101	8.2	5.1	17.0	170	143	100	166	163	133
4-4TERM	122	152	184	29	112	211	9.	ۍ د	122	122	122	122	122	122	122
5-8TE4M	122	15	20	95	117	11.7	117	56	11.7	117	86	98	122	122	122
MET HOS	m)	••	rv	m	М	5	٠	~	m	m	~	•	•	*	~
4ULTI+00	122	15	66	26	111	17.4	111	'n		170	143	66	122	122	122
** WEEK **	38	33	33	3.6	35	S.	37	æ	39	9	1	45	.	4	4
ACTUAL	999	-		9	6	8.43	•	-	20 4	0	=	0	•		
1-SINGLE	176	233	196	751	219	11,5	237	681	151	218	174	139	111	•	9 2
2-0009LE	101	253	143	242	155	283	166	8 8	198	151	285	163	1 39	111	• • • • • • • • • • • • • • • • • • •
3-ADAPT	861	303	203	238	248	2° 3	212	215	152	172	157	123	85	55	31
4-6TERM	244	÷,	2 to 6	772	442	122	4+2	546	122	742	122	122	122	9	•
5-8TE3N	183	. • 1	193	234	2+4	19 3	5 ÷ ÷	24.4	183	163	163	163	122	122	61
METHOD	₩	~	m	•	r	٣	₩	4	~	m	*	m	m	3	*
MJLTI 405	101	3.33	860	236	244	19 4	282	236	151	151	151	123	8	53	0

9	6	69	112	9	•	145	*	9	75	200	58	30	ľ	•	•	ĸ	•	6	•	*	9	•	•	٠	m	•
23	o	112	140	102	145	142	m	102	2	9	35	;	20	•	Z	*	•	60 60	3	•	••	•	•	•	m	9
58	•	140	513	138	145	145	m	130	73	0	*	96	77	•	Z	*	9	88	•	•	10	•	•	•	*	0
25	.	175	366	164	145	145	m	164	72	•	56	12	7		11	•	26	87	•	10	13	•	e	•	•	•
ą.		219	132	169	284	213	m	132	7.1	=	1,	69	4		2	-1	12	96	3	13	17	•	G	9	•	3
5.5	579	1 32	196	120	145	213	2	1 32	2	>	6.8	116	122	145	145	#	145	85	9	11	22	~	9	•	3	9
9	ت	156	258	166	142	213	-	213	69	•	112	182	175	145	145	*	145	*	•	22	82	.	ဗ	۵	*	æ
£ 4		266	116	21.	142	213	٠,	213	99	-	141	274	212	145	145	7	142	8 0	٠	<u>د</u>	35	.	•	1.1	-	,
25	3.55	113	133	133	145	1+2	ند	2+1	76	6	177	8. D	512	1+2	1,45		145	8.2	6	35	4	23	. •	7.1	.*	35
51	,	÷ +	27.1	£;	784	245	ıc	£	3.5	553	ŝ	11,	157	145	2	3	111-	61	-	;	33	څو		7.7		7
Ď	э	185	\$68	577	284	241	•	111	65,	6	101	176	139	145	7.1	~	176	3 10	٠	3	7.1	7.3	•	7.	•	7.1
æ	2	232	2 ; 2	4 11	204	145	m	232	40	-	127	261	15+	11.2	72	~	2	73	J	63	112	12:	145	7.	41	121
.,	49	1:0	*	211	145	1.7	-	*	ν. V	فيد	169	16	165	142	142	πν	142	7.8	U	8.7	168	171	142	7	m	171
,	551	:	5:	~	-	19	٥,	- .	\$	563	25	7	23	^	2	•	•	2	-	103	564	193	142	z	~	193
9	-	3.	2.	11	•~	5.1	s	_	51	~	12	6.8	4.2	e	1.1	*	3	2	~	136	8.2	216	142	7.1	m	7.1
ee MEE Kee	ACTUAL	1-SINGLE	2-000ALE	3-A0AFT	4-67E+M	3-8TE PM	4ETH05	4ULTI 400	** WEEK **	ACTUAL	1-SINGLE	2-DOUBLE	3-ADAPT	4-4TERM	5-6TE2H	ME THOO	MULTIMOD	** WEEK**	ACTUAL	1-SINGLE	2-00091 £	3-ADAPT	4-4TERM	5-8TE 2M	4ETHOO	4ULTI-0D

104 105	э	70 56	109 70	72 26	3	109 109		109 56	119 120	9 00%	208 266	439 299	644 644	375 375	206 250	n	674 674	AS NAPE		114 7868.9848	175 9835.9442	390 10099.7912	356 7872.2145	.7288 7983.1291		
163	•	9	166	185	218	109	ıv	218	118	•	260	349	478	375	206	m	478	BIAS		-2,3814	26.8475	26.8390	1356	.72		
161 162	,	139 111	348 243	774 425	218 216	179 169	3	774 218	116 117	530 510	125 200	32 218	286 429	125 250	185 167	E E	32 429	MAO		167.5847	175.7458	162.6220	164.0339	105.7627		
1 10 1	0	174 1	6	872 7	218 2	1 661	ю	872 7	115 1	5 00 2	32 1	4.1	19 2	37 1	1 24	2	2	130	•	112	140	61	0	126	***	
66	578	,	ن	~	•	3	m	•	114	•	;	65	23	38	142	5	2	129	3	140	175	101	125	166	3	
9 E	۲4	•	ı	•	,	,	#	_	113	ى	56	96	26	85	24	Δ.	96	124	~	175	513	691	125	188	P 17	
7.6	•	ç.	G	e,	•	•	-	8	112	•	5.5	E	2.9	8 9	* 2	~	6.6	121	•	213	335	131	231	250	m	
÷		•			•	•	₩.	L	111	151	÷	æ	28	*	23	€ i	;	126	e	27.4	522	27.5	25.1	25)	*	
95	•	_	6	5	3	٠	m	,	110	2		22	3.8	14	23	~	22	125	5.0	218	348	169	152	250	*	
16	- -	_	~		•	_	m	_	169	189	25	2 9			23	~		124	~	272	239	21.8	251	313	3	
E C	_	-		-,	-		***	_	1.0	•	58	38	-	3	•		_	123	505	215	146	2	256	312	**	
î	. 3	*	-	_	_	•		•	.		r.	.	_	•	667 (•	_	125	~:	554	263	304	(52	. 31,	ir	
31	••	m	•	E	ŗ	f	***	6	104	.3	3	10 4	6	د	601	*	;	121	26 ≈	212	397	27.7	35Z	25.	#	
•• WEE K • •	AC TUAL	1-SINGLE	2-0009LF	3-ADAPT	4-4TE2H	5-8TE3H	4ETH03	MULTIHOD	* * WEE K * *	ACTUAL	1-SINGLE	2-0003LE	3-ADAPT	4-4TERH	5-6TERH	METH00	HULTIMOD	** WEEK**	ACTUAL	1-SINSEE	2-000BLE	3-A0APT	4-4TE3H	5-BTERM	HETHOU	

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•• WEEK••	-	•	m		ĸ	æ	~	•	•	0.7	11	12	13	#	15
ACTUAL	æ.	-	-	٠	9	~	e	23	ت	6	0	3	•	52	•
1-SINGLE	•	~	3	_	•	-	•	ن	•	m	~	-	9	•	*
2-000916	E	-	٠	_	(3)	۲.	-	ت	9	•	S.	~		0	•
3-ADAPT	9	•		J	•	~	•	د	23	20	11	•	-	•	~
6-6TE3H	•	^	•	ب	>	ç	9	e.	ĸ	ĸ	ď	5	•	•	•
5-OTERM	23	•	•	L	•	ס		53	~	7	~	7	2	~	9
HETHO)	_	•	•	6	3	ຍ	•	6	m	6	r.	•	-	m	•
MULTIMOO		•	•	•	* * * * * * * * * * * * * * * * * * * *		•	*	•	50	2	~	2	•	~
** WEE # **	16	.	1.6	19	20	21	22	23	3 *	52	56	22	82	53	3
ACTUAL	•		•	٠	0	e n	130	ບ	•	0	9	•	9	0	•
1-SINGLE	•		•	•	4	m	~	21	16	12	6	~	~	•	m
3-000สิเร	10		•	1.	•	.	m	2	. <u>.</u>	92	16	6	~	8	•
3-A0APT	-	•	15	12	11	œ	īv	58	96	0.4	23	#	.	8	-
4-4TE3H	œ	'n	13	~	~	~		25	52	25	52	3	•	•	•
9-8TE3H	٠	•	۵	٠	9	۰.	-S	16	16	16	12	12	12	12	15
СОНТЭМ	ī.	•	*	N O	2	~	m	m	m	4	-	-4	-		•
4UL TI MOD	œ	~	£ 4	~	11	.	2	58	96	3	52	P is	6	4	m
** MEEK**	3.8	£	33	3.6	35	36	37	38	39	9	1 4	2,	£ 3	;	4
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AIR FORCE INST OF TECH WRIGHT ATTERSON AFB OM SCHOOL--ETC F/6 15/5

MULTIPLE MODEL FORECASTING AS AN ALTERNATIVE TO THE STANDARD BA--ETC(U)

UNCLASSIFIED AFIT-LSSR-23-81

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